Appendix 1

VFM Phase 2 - High Level Business Case Priority Areas

Priority Area	Identified Value for Money Opportunities
Adult Services	• Personalisation of social care including Implementing Personal Budgets • Implementing re-ablement services more widely
Children's Services	• Investing in prevention • Changing the planning and processing of care placements • Improving procurement and commissioning
ICT	• Enhancing governance and processes • Improving ICT application management • Improving ICT infrastructure management
Workstyle	• Rationalising property and redesigning layouts • Enhancing productivity through new ways of working (e.g. mobile working, home-working, hot-desking) supported by technological and performance management changes
Procurement	• Introducing category management (compared with current service based procurement) • Implementing operational changes to improve procurement practice across the council
Sustainable Transport & Fleet Management	• Assessment of transport priorities and legal obligations in relation to bus subsidies • Restructuring the workforce • Fleet management